

Promoting Integration and Sustainability

To promote the sustainability of the HIV response, PROPEL Health supports governments and communities with integrated policy, financing, and governance approaches informed with data and evidence.

PROPEL Health is a global mechanism that prioritizes health systems strengthening approaches that integrate HIV services into primary health care. By focusing on reducing fragmentation and streamlining health sector processes, PROPEL Health ensures better coordination and effective oversight, ultimately delivering value for money. While vertical programs provide benefits in the short to medium term, PROPEL Health supports governments to adopt policies that enable these programs to be absorbed into national health coverage schemes over time, fostering sustainability. This approach strengthens the overall health system, ensuring HIV services are well integrated and aligned with broader health initiatives.

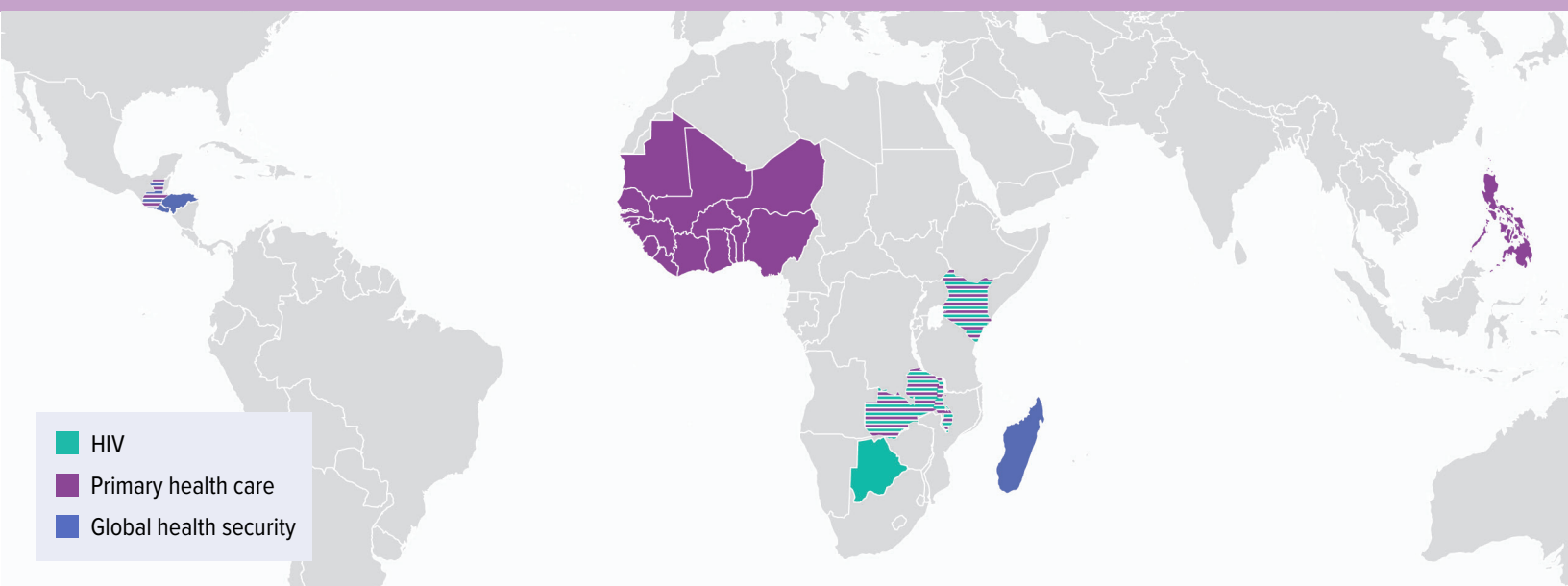
Our strategy includes the integration of HIV services into existing health financing mechanisms and promoting sustainable financing models for HIV care. This involves:

- ▶ Building local capacity to generate and use costing data, which helps inform investment cases and supports advocacy with government stakeholders.
- ▶ Encouraging transparent and accountable resource allocation through independent public expenditure reviews.
- ▶ Enabling innovative models such as social contracting and performance-based financing for effective private sector stewardship and participation.

In the area of global health security, the project's support ranges from policy-level engagements and strategic planning to establishing community-level early warning and response systems. In the area of human resources for health, the project supports the integration of PEPFAR-supported community health workers into the health system.

Ministry of Health–Ministry of Finance Dialogues

Collaboration between ministries of finance and health are imperative for the successful implementation of public financial management reforms in the health sector and create a more comprehensive approach to primary health care financing. PROPEL Health has hosted three first-of-their-kind interministerial dialogues between ministries of health and finance in Botswana, Kenya, and Zambia to advance mutual understanding of challenges to efficient and sustainable health care spending and identify opportunities for improved collaboration. In all three countries, dialogues supported agreement to work together toward common goals.



- HIV
- Primary health care
- Global health security

Our Integration Offerings

Integrated Analytical Support

PROPEL Health supports governments to generate, analyze, and use integrated analytics for HIV programming and general decision-making. This includes fiscal space analysis, public expenditure reviews, political economy analysis, investment cases, cost analysis using the activity-based costing and management (ABC/M) approach, and supply chain efficiency analysis. We’re supporting these efforts in:

- ▶ **Cote d’Ivoire:** Community health worker costing
- ▶ **Guatemala:** Evidence-based global health security data use and analysis strategy, situation room briefs, and analytical dashboards
- ▶ **Honduras:** Data use strategy and monitoring tools for surveillance, including situation rooms
- ▶ **Jordan:** Investment case for primary health care
- ▶ **Kenya:** Public expenditure review, investment case, and ABC/M to improve cost-effectiveness and efficiency of essential health services
- ▶ **Malawi:** Public expenditure review and analysis of human resources for health
- ▶ **Timor-Leste:** Data quality and use of timely and reliable information for decision-making
- ▶ **West Africa:** Data use for policy monitoring

Policy Implementation

We support governments in developing and implementing evidence-based policies for primary health care, HIV, and tuberculosis, including the creation and operationalization of HIV sustainability roadmaps and primary health care action plans. These efforts are supported by a comprehensive activity monitoring, evaluation, and learning framework. In particular, we’re helping governments: (1) design networks of practices that support primary health care service delivery through multidisciplinary teams, (2) rationalize and ensure the equitable distribution of human resources for health, (3) allocate dedicated budgets to integrate HIV activities into subnational investment plans, primarily through the primary health care system, and (4) develop long-term financial sustainability plans for HIV, tuberculosis, and malaria to increase public domestic funding, reduce out-of-pocket expenses, and lessen reliance on donor support. We’re supporting these efforts in:

- ▶ **Botswana:** Operationalization of the HIV sustainability and transition roadmap
- ▶ **Burkina Faso:** Digital health plan and community engagement in policy implementation
- ▶ **Cote d’Ivoire:** Primary health care roadmap and integration of family planning, maternal and child health, HIV, and malaria into primary health care
- ▶ **El Salvador:** Global health security policy development and implementation
- ▶ **Guatemala and Madagascar:** Global health security strengthening and roadmap

- ▶ **Kenya:** Operationalization of universal health coverage through primary health care reforms and costed implementation plans
- ▶ **Malawi:** HIV policy, sustainability, and costed implementation plans, investment cases, and youth engagement in policy implementation
- ▶ **Timor-Leste:** Primary health care systems resilience to public health emergencies and shocks
- ▶ **Zambia:** Integration of HIV into primary health care



In Malawi, advocacy efforts supported an increase in the health budget, which rose from 8 percent in fiscal year 2023/24 to 12 percent in 2024/25.

Risk Pooling and Essential Benefits Packages

The project supports governments in designing health benefits packages and social insurance programs that prioritize primary health care. This includes costing the essential benefits packages, assessing the impact of user fees for HIV services, and supporting the development and implementation of national blueprints to integrate tuberculosis and HIV into health insurance schemes. Additionally, we conduct rapid assessments to identify challenges in expanding health insurance enrollment and implement targeted strategies to address these challenges to ensure financial risk protection for vulnerable groups, including key populations affected by HIV. We're supporting these efforts in:

- ▶ **Ghana:** Integration of family planning into the national health insurance scheme
- ▶ **Kenya:** Implementation of social health insurance and advocacy to cover HIV in the benefits package
- ▶ **West Africa:** Rapid assessment of social health insurance programs
- ▶ **Zambia:** HIV inclusion in primary health care facility-based benefits package

Strengthened Public Financial Management

We offer technical capacity support to national and subnational governments to enhance the prioritization of financial resources and accountability mechanisms to ensure the optimal use of limited resources. This includes providing support for program-based budgeting, strengthening governance structures, and developing robust accountability systems such as accounting and asset management tools. Additionally, we train, mentor, and coach Ministry of Health staff on financial management and effective use of integrated financial management information systems. We're supporting these efforts in:

- ▶ **Ghana:** Subnational financial management and expansion of the Ghana Integrated Financial Management Information System (GIFMIS)
- ▶ **Kenya:** Budget advocacy supporting increased allocation to HIV and tuberculosis
- ▶ **Timor-Leste:** Public financial management capacity strengthening and institutionalizing health financing

Private Sector Engagement

We assist governments in identifying opportunities within the private sector to complement and enhance domestic resources for the health system. This includes developing care models that integrate private facilities and pharmacies, while leading initiatives to mobilize private capital, including through blended financing approaches. Additionally, we bring together public sector stakeholders to establish indicators for supply chain efficiency and cost-effectiveness to promote greater private sector involvement. We also conduct rapid market assessments to identify trends and opportunities for private sector engagement, and design and implement social contracting models to expand access to essential services. We're supporting these efforts in:

- ▶ **Cote d'Ivoire:** Public-private sector engagement and collaboration
- ▶ **Botswana, Burkina Faso, Ethiopia, Nigeria, Tanzania, and Vietnam:** Implementation of social contracting programs
- ▶ **Kenya:** Piloting antiretroviral decentralized drug distribution model through community pharmacies

Case Study

Kenya's Advancement Toward Universal Health Coverage

In October 2023, the government of Kenya enacted the Social Health Insurance Act to advance universal health coverage through its primary health care agenda. PROPEL Health played a pivotal role, supporting the Ministry of Health with drafting social health insurance regulations, then facilitating technical working group meetings and stakeholder consultations, including with the Council of Governors, to validate the regulations. The project also:

- ▶ Supported the development of a means-testing tool to assess households' ability to pay social health insurance premiums.
- ▶ Conducted a capacity needs assessment to enhance planning and budgeting skills within county health departments.
- ▶ Supported budget advocacy at both national and county levels. At the national level, we assisted the Ministry of Health with defending budget allocations for key health programs (HIV, malaria, tuberculosis, and maternal health). At the county level, we assisted seven counties to prepare resource bids to secure health sector funding.
- ▶ Facilitated dialogues between the ministries of health and finance to promote public accountability and improve resource allocation efficiency. This initiative strengthened coordination between the two ministries and prioritized primary health care spending.
- ▶ Supported a core research team, including Ministry of Health staff, to implement activity-based costing/management (ABC/M) for 23 essential health services, including HIV. This costing data informed the design of the social health insurance benefits package. The ministry now plans to institutionalize the ABC/M methodology at both national and county levels to ensure consistent and reliable data for resource prioritization.
- ▶ Assisted the Ministry of Health with adapting and scaling up a primary health care network framework, including developing a sustainable financing model to facilitate its implementation.
- ▶ Supported a decentralized drug distribution model for antiretroviral treatment to enhance access to life-saving medications for HIV patients.

The country's social health insurance reforms, underpinned by PROPEL Health's technical and capacity building support, are paving the way for a more efficient, equitable, and financially sustainable health care system, particularly at the primary health care level. This progress is accelerating Kenya's journey toward achieving universal health coverage.

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